

Opportunity Day

Q1'2024

27 May 2024













THACHANG GREEN ENERGY

AGENDA



COMPANY OVERVIEW



Financial Performance



Industry Update



Strategy and Future Outlook

HIGHLIGHTS











TGE DISPLAY STRONG NET PROFIT GROWTH OF 2.0% YoY AND 37.5% QoQ

Q1'2024 Net profit of Baht 64.3 million, increased by 2.0% from Q1'2023 and 37.5% from Q4'2023 due to revenue from biogas power plant management, growth of electricity selling price, reduce in supplies prices, and higher cost management efficiency.

CONSTRUCTION OF MSW POWER PLANT

- Progressing on permits & licenses. Expected piling in Q2 2024.
- Construction is expected to be completed and revenue recognition commenced in 2025 and Q1'2026.
- Performed the study on environment and community intensively to ensure that the MSW power plant has positive impact, in line with the TGE's strategy to be the leader of renewable power plant.

STARTED A BIOGAS POWER PLANT MANAGEMENT SERVICE WITH TBG

• TGE started a biogas power plant management on 1 January 2024. TGE can generate revenue according to the plan for initial phase of management of Baht 18.6 million with a strong gross profit margin of 73.6%. According to the plan, the management efficiency is expected to be improve in the near future, which will positively impact the Group's revenue.

TGE-W1 HAS BEEN ISSUED TO THE SHAREHOLDERS AND TRADED IN SET

• TGE's warrants (TGE-W1), with the total quantity of 314,285,715 units has been distributed to shareholders according to their shareholding ratio in the ratio of 7 ordinary shares per 1 unit of warrant with the exercise price of 1 Baht and traded in the Stock Exchange of Thailand on 15 March 2024.

TGE WON TENDER FOR 9.9 MW WTE PLANT IN UBON RATCHATHANI

- In Jan-24, TGE was announced as the winner of Tender for the 9.9 MW WTE Power Plant with 25-year BOO Concession in Ubon Ratchathani.
- 8.0 MW PPA expected to sign in Q3 2024.

Biomass Power Plant



Project Description

Fuel type	Biomass	Biomass	Biomass
Location	Surat Thani, Thailand	Surat Thani, Thailand	Surat Thani, Thailand
COD	8 May 2014	7 November 2019	25 May 2021
Installed Capacity	9.9 MW	9.9 MW	9.9 MW
PPA Capacity	7.2 MW	9.7 MW	3.4 MW + 2.0 MW
PPA Tenor	15 Years 8 Months	15 Years 4 Months	20 Years
PPA End	7 Jan 2030	6 March 2035	24 May 2041
PEA Purchase Price (THB/Unit)	4.6552 (2.39 FiT Fix + 1.9652 FiT Variable * + 0.30 FiT Premium(1))		

Power Plant Management

TBG1 plant management

TBG2 plant management

Project Description





Fuel type	Biogas	Biogas	
Location	Surat Thani, Thailand	Surat Thani, Thailand	
PPA Capacity	2.8 MW	4.2 MW	
Contract period	5 Years	5 Years	
Average revenue/year	69.98 MB		

^{*} FiT variable increases from 1.9406 to 1.9652 with 1.27% increased according to Thailand core inflation



Power Plant Management





















Project Description

Location	Sa-kaeo	Chumphon	Ratchaburi	Chai Nat
Installed Capacity	8.0 MW	6.0 MW	8.0 MW	8.0 MW
PPA Capacity	6.0 MW	4.0 MW	6.0 MW	6.0 MW
PPA Tenor	20 years	20 years	20 years	20 years
Expected COD	Q4 2025	Q4 2025	Q1 2026	Q1 2026
Contract Date with PEA	10 May 2023	24 April 2023	10 May 2023	25 Dec 2023
TGE Ownership	воот	BOOT	ВОО	ВОО
Est. Total Investment Cost	1,300 Million Baht	950 Million Baht	1,300 Million Baht	1,300 Million Baht
Contract Date with LAOs	Aug-19	Dec-20	Oct-21	Sep-23
Estimated revenue per year (MB)	350 – 400	200 – 250	300 – 350	300 - 350











TES-RBR









Phase I WTE Projects Progress

TES CPN







4 WTE Projects – BOI Privileges



	TES-SKW	TES-CPN	TES-RBR	TES-CNT
Study Information	✓	✓	✓	✓
Submit Application	✓	✓	✓	✓
Project Clarification	✓	✓	✓	✓
Project Analysis	✓	✓	✓	✓
Notification of Consideration Results	✓	✓	✓	Q2 2024
Acceptance of Investment Promotion Resolution	✓	✓	✓	Q2 2024
Apply for Promotion Certificate	Q2 2024	Q2 2024	Q2 2024	Q2 2024
Promotion Certificate Issuance	Q3 2024	Q3 2024	Q3 2024	Q4 2024





THACHANG GREEN ENERGY

AGENDA

Company Overview



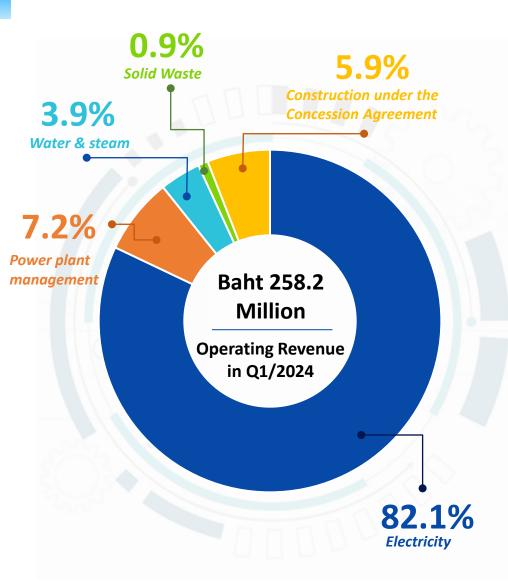
FINANCIAL PERFORMANCE



Industry Update & Strategy



Q1'2024 Revenue Structure



1. REVENUE FROM ELECTRICITY



- **Energy from Biomass** consists of 3 projects: TGE, TPG, and TBP. It has a total capacity of 29.7 MW, dispatch to the PEA and other private companies.
- Community Waste Power Plant is in the process of PPA signing for the selling of electricity and is expected to COD within 2025.

2. REVENUE FROM POWER PLANT MANAGEMENT



 Revenue from power plant management service provided by TGE to Thachang Biogas Co., Ltd., and the compensation is based on operation's efficiency.

3. REVENUE FROM WATER AND STEAM



Revenue from the sale of reverse osmosis (RO) water and steam to companies not a part of the TGE group.

4. REVENUE FROM SOLID WASTE MANAGEMENT

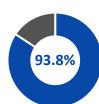


· Revenue from solid waste management is the revenue generated from waste disposal services for local authorities and related municipalities in the province.

5. REVENUE FROM CONSTRUCTION UNDER CONCESSION AGREEMENT



There is a condition that assets will be transferred to local government agencies upon the expiration of the agreement, where income is recorded equal to cost. (no impact to net profit)



Revenue from Electricity

9 projects in strategic locations across the country

TGE Portfolio 3 biomass power plant projects located on the same area in Surat Thani province MegaWatts **Installed Capacity Power Plant** Capacity COD TGE 9.9 MW 8 May 2014 TPG 9.9 MW 7 Nov 2019 TBP 9.9 MW 25 May 2021 **Total Capacity** 29.7 MW 79.5 MW Installed Capacity WTE projects have already been selected with local administrative organizations 49.8 **WTE Project Expected COD Capacity** MegaWatts Ratchaburi 8.0 MW 2026FY **Upcoming Capacity** Sa Kaew 2025FY 8.0 MW Chumphon 2025FY 6.0 MW 2026FY Samut Sakhon 9.9 MW

Chai Nat

Ubon Ratchathani

Total Capacity

8.0 MW

9.9 MW

49.8 MW

2026FY

2027FY

About TGE Biomass Power Generation Operation Empty palm bunches left fro Steam & **Electricity** the palm oil production process at Tha Chang **Industrial Palm Oil GTGE** Empty palm bunches and biomass from outsources

Key Financial Highlights in Q1'2024

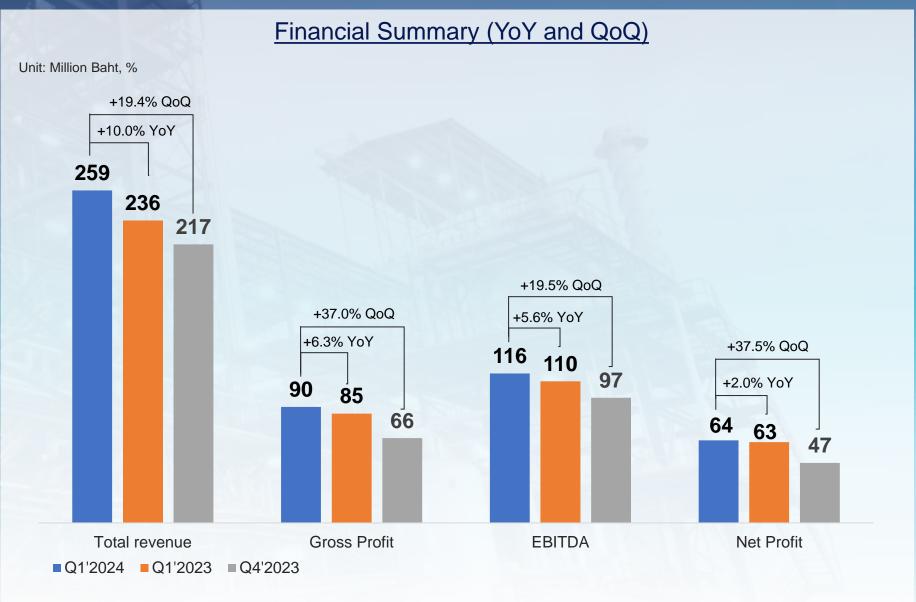


GPM 35.0%

NPM 24.9%

7.6%

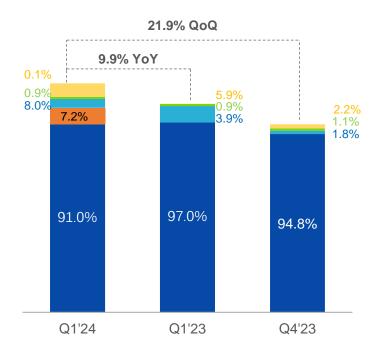
10.9%



Operating Revenue

Operating Revenue Breakdown by Business

Unit: THB million. %



Revenue from **Construction under Concession Agreement Revenue from Solid Waste** Management **Revenue from power plant** management Revenue from Water and Steam **Revenue from Electricity**

"New revenue from TBG management increases the Group's operating revenue according to the plan"



YoY and QoQ

Operating revenue in Q1'2024 was Baht 258.2 million, or 9.9% increased YoY and 21.9% QoQ mainly due to:

- Revenue from Power Plant management of Baht 18.6 million has been recognized since 1 January 2024. The revenue is based on the TBG's operating efficiency, which is in line with the initial phase of the service.
- Revenue from Selling Electricity decreased 0.9% YoY, mainly due to lower ft rate compared to Q1'2023, which affected the electricity sales revenue to related party. However, it increased 5% QoQ, mainly due to the increased sales volume to PEA. The capacity factor of Biomass power plant increased both YoY and QoQ.
- Revenue from Selling Water and Steam decreased 46.4% YoY, but increase 162% QoQ mainly due to the decrease in steam sales of TBP power plant since the related party purchased additional volume of steam during the maintenance period of its own steam equipment in 2022.
- Revenue from Solid Waste Management increased slightly which displays the Group's ability to maintain revenue levels and increase in waste quantity.

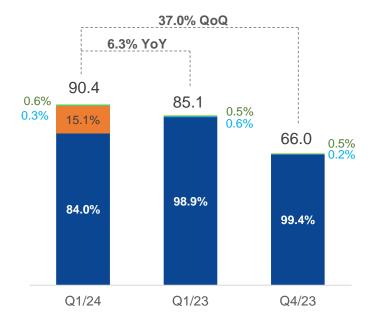


Gross Profit

Gross Profit and Gross Profit Margin

Unit: THB million. %





Gross profit margin from Electricity Sale Gross profit margin*

Gross profit margin from Solid Waste Management Gross profit margin from Water

Total Gross profit

and Steam Sale

Gross profit margin from Solid Waste Management Gross profit from Selling Water and Steam

Gross profit from power plant management **Gross profit from Selling** Electricity

"Biogas power plant management drives higher gross profit, despite water and steam sales decline"



YoY and QoQ

Gross Profit in Q1'2024 was Baht 90.4 million, or 6.3% increased YoY and 37.0% increased QoQ mainly due to:

- Gross Profit from Selling of Electricity in Q1'2024 decreased 9.7% YoY but increased 16.0% QoQ due to increase in sales volume. additional power purchase agreement, and higher selling prices.
- Gross Profit from power plant management since Q1'2024 of Baht 13.7 million.
- Gross Profit from Selling of Water and Steam in Q1'2024 decreased 46.4% YoY but increased 162.2% QoQ in line with the decreased volume of steam sales of TBP to related parties.
- Gross Profit from Solid Waste Management in Q1'2024 was significantly changed.

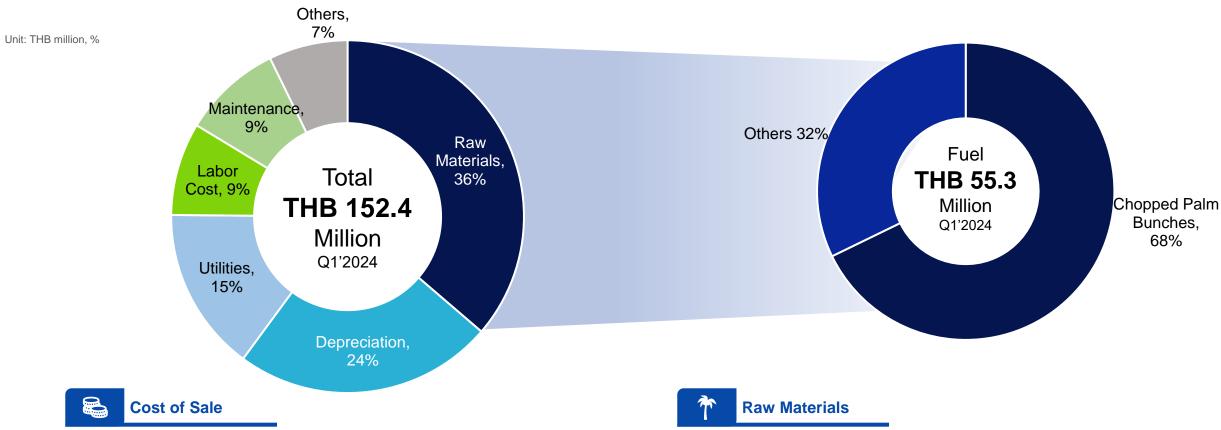
GPM in Q1'2024 was 35.0%, -1.2% YoY, due to the decrease in electricity sales to related parties, and utilized the production capacity to sell the electricity to the PEA according to the additional PPA, which has less gross profit than selling electricity to related parties.

However, it was +3.9% QoQ, mainly due to the high GPM from power plant management service of 73.6%.



Cost Structure

Cost Structure



- COS mainly comprises of raw materials (fuel cost) and depreciation, contributing 36% and 24%, respectively. Followed by utilities 15%, labor cost 9%, and maintenance 9%.
- · Raw material portion decreased according to the cost from Biogas power plant management, which increased the labor, and maintenance portion.



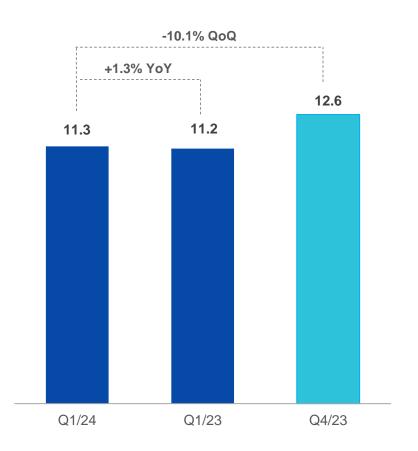
 Chopped Palm Bunches are the major contribution to raw materials cost accounting for 68% of total raw material costs, whereas Palm Fibers, roots, and chopped palm trees, contributes to the rest.



Administrative Expense

Administrative Expense and Administrative Expense to Total Revenue

Unit: THB million, %



"Normal administrative expenses does not significantly changed"



YoY and QoQ

Administrative Expense in Q1'2024 was Baht 11.3 million, increased 1.3% YoY and decreased 10.1% QoQ mainly due to :

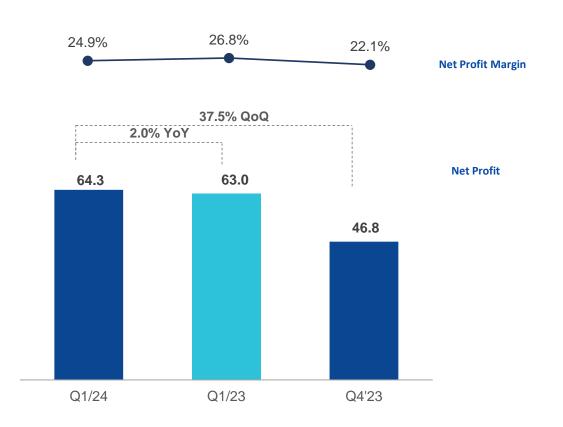
• the post-IPO expenses, and employee expenses related to business expansion.

Administrative Expense to Total Revenue in Q1'2024 was 4.37%, slightly decreased from 4.75% in Q1'2023.

Net Profit

Net Profit and Net Profit Margin

Unit: THB million. %



"Net profit increased driven by Biogas power plant management"



YoY and QoQ

Net Profit in Q1'2024 was Baht 64.3 million, increased by 2.0% YoY and 37.5% QoQ.

Net Profit Margin in Q1'2024 was 24.9%, -1.9% YoY and +2.8% QoQ.

Increase in Net Profit YoY and QoQ were mainly the net result of :

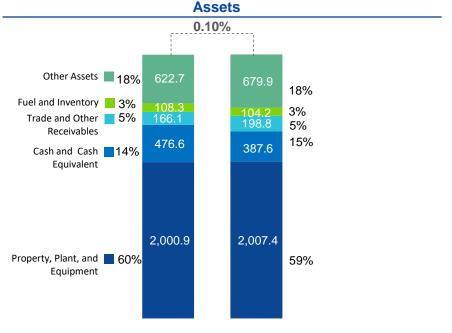
- net profit from biogas power plant management
- decreases in finance costs from contractual principal repayment of loans from the financial institutions, and
- increase in income tax expense

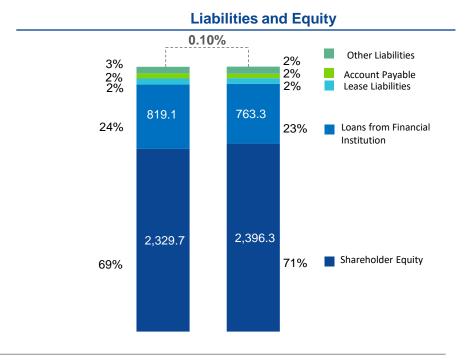
Net Profit Margin decreased YoY as a result of lower ft rate. However, it increased QoQ as a result of high gross profit margin of Biogas power plant management.



Statement of Financial Position

Unit: Million Baht Assets





31 Dec 23

31 Mar 24

31 Dec 23

31 Mar 24

Total Assets

The total assets of the Group was Baht 3,377.9 million, increased by Baht 3.2 million or 0.10% from 31 December 2023. The major changes are as follows:

- Trade and other receivables: increased by Baht 32.8 million due to the related party's receivable from the biogas power plant management service.
- Cash and cash equivalents: decreased by Baht 89.0 million from payment of project development costs, site preparation and document preparation for construction permit of MSW power plant, together with the payment for land acquisition of TES TCN.
- **Property, Plant and Equipment:** increased by Baht 6.5 million from the lands purchase for MSW power plant in Samut Sakorn province, and site preparation cost for construction.
- Other assets: increased by Baht 57.2 million, mainly due to the payment of project development costs of TES UBN MSW power plant.

Total Liabilities

The total liabilities was Baht 981.6 million, decreased by Baht 63.4 million or 6.1% from 31 December 2023. The significant changes are as follows:

- **Lease Liabilities:** decreased by Baht 4.9 million due to the rent payment under the lease agreement.
- **Loans from Financial Institution:** decreased by Baht 55.8 million due to loan repayment according to the long-term loan agreements.

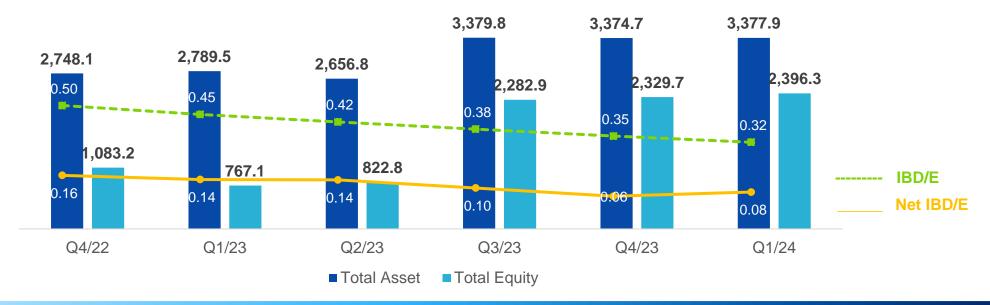
Total Shareholders' Equity

The total shareholder's equity of the Group was Baht 2,396.3 million, increased by Baht 66.6 million or 2.9% from 31 December 2023. This was mainly due to the operating profit in Q1/2024.

TGE Capital Structure and Leverage Ratio

	Q4/2022	Q1/2023	Q2/2023	Q3/2023	Q4/2023	Q1/2024
Total Asset	3,363.44	3,353.8	3,346.6	3,361.8	3,374.7	3,377.9
Current Interest-bearing debt	223.1	223.1	223.2	223.2	223.3	223.3
Non-Current Interest-bearing debt	819.2	757.1	701.3	651.7	595.9	540.0
Total interest-bearing debt	1,042.2	980.2	924.5	874.9	819.4	763.3
Cash equivalent and restricted cash	705.5	676.6	617.7	647.7	668.1	573.0
Net Interest-bearing debt	336.8	303.7	306.8	227.2	151.1	190.3
Total Equity	2,096.9	2,157.8	2.211.3	2,282.9	2,329.7	2,396.3

Unit: Million Baht, times







AGENDA

Company Overview

Financial Performance



INDUSTRY UPDATE

Strategy and Future Outlook

Industry Update

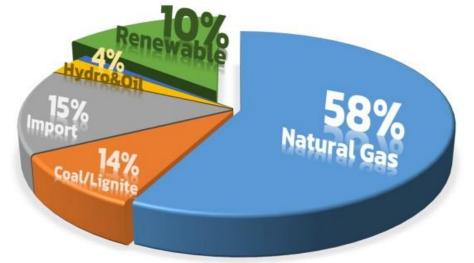
การขับเคลื่อนของกระทรวงพลังงานเพื่อลดการปล่อย<mark>ก๊าซเรือนกระจก</mark>

การผลิตไฟฟ้าถือเป็นกิจกรรมที่ปล่อย GHG มากที่สุดจากภาคพลังงาน ซึ่งเป็นสิ่งที่กระทรวงพลังงานได้ให้ความสำคัญและดำเนินการเพื่อลดการปล่อย GHG อย่างต่อเนื่อง ผ่านการ**ส่งเสริมการใช้พลังงานหมุนเวียน**เป็นเชื้อเพลิงในการผลิตไฟฟ้า

> การดำเนินการที่ผ่านมากระทรวงพลังงานมามีการเปิดรับซื้อ RE <mark>จำนวน 8,865 MW</mark> จากเป้าหมายตาม PDP2018 rev.1 ที่ 12,700 MW โดยเป้าหมายของสัดส่วน RE ในการผลิตไฟฟ้าตามแผนพลังงานชาติ คือ การใช้ RE ในการผลิตไฟฟ้าควบคู่กับ ESS

อย่างน้อยร้อยละ 50 ภายในปี 2580

(สถานะปัจจุบัน ประเทศไทยผลิตไฟฟ้าจากพลังงานหมุนเวียนที่ร้อยละ 10)



สัดส่วนการผลิตไฟฟ้าจำแนกตามชนิดเชื้อเพลิง (มกราคม – พฤศจิกายน 2566)



Industry Update

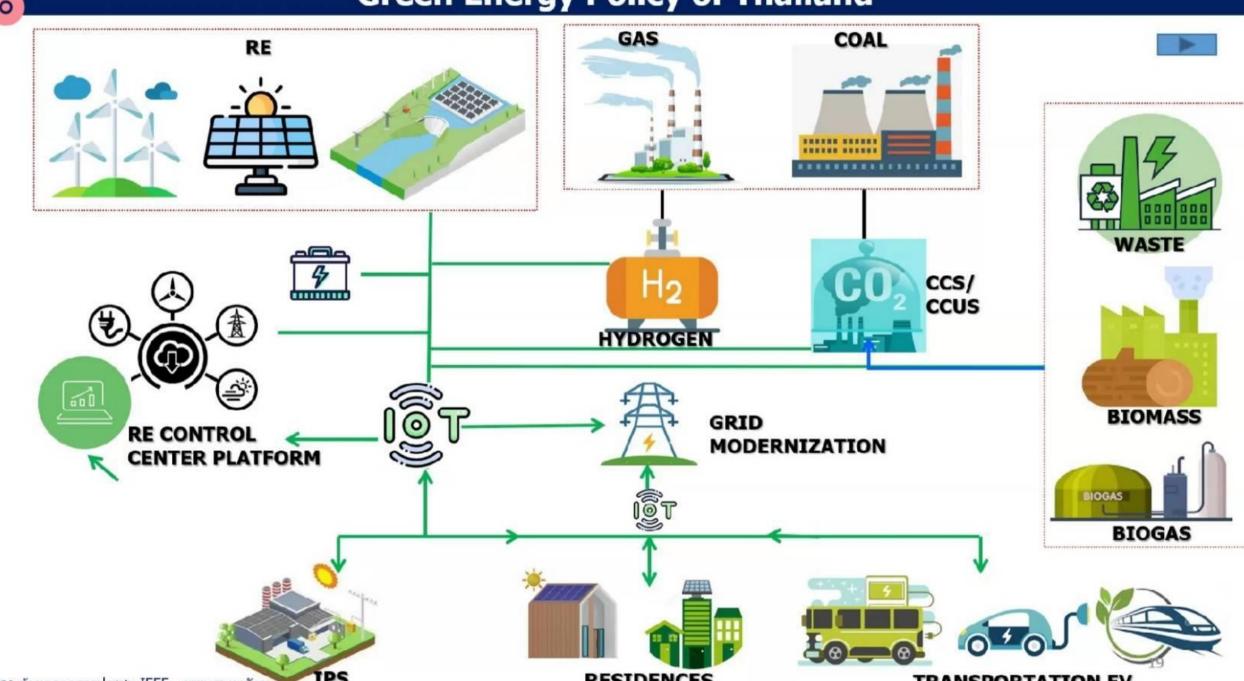
แผนพลังงานชาติ (National Energy Plan: NEP) **Key Milestone of NEP to achieve Carbon Neutrality** Increased RE ⇒ > 50% RE ⇒ 30% Share of RE in Power Gen. Increased EE ⇒ 30% EE ⇒ 36% **Energy Efficiency** Increased Share new EV Share new EV 50% Share of EV car 100% 2037 2040

Target Year

2030

2035

Green Energy Policy of Thailand



ขามต้องการใช้ไฟฟ้าพลังงานหมุนเวียนของผู้ใช้ไฟฟ้ากลุ่ม RE100



กลุ่มผู้ใช้ไฟฟ้า RE100 มีความต้องการใช้พลังงานหมุนเวียน 100% (Carbon-Free Energy: CFE) เพื่อดำเนินธุรกิจ

- CFE โดยทั่วไปหมายถึง การผลิตพลังงานไฟฟ้าที่ไม่ปล่อย CO₂ เช่น Solar, Wind, Geothermal, Hydropower, Nuclear
- บางกรณีครอบคลุม Sustainable Biomass and Carbon Capture and Storage (CCS)

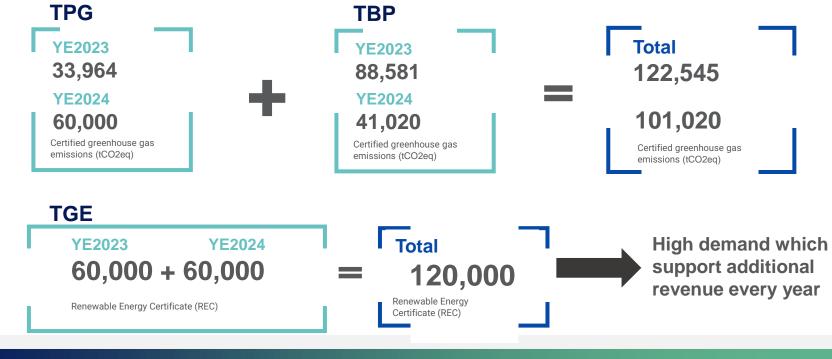


Carbon Credit and Renewable Energy Certificate

"The company recognizes the importance of cooperation to reduce greenhouse gas emissions."



"Carbon credit trading can support TGE's sustainable revenue growth in the future"







Reducing global warming

Enhance income stability in the future

Promote domestic and international partnership

Sustainable Operation

To achieve sustainable business operations and moving towards net zero greenhouse gas emissions

Thailand Voluntary Emission Reduction Program

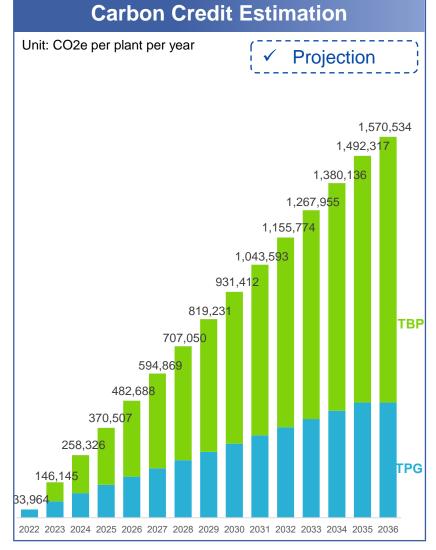
โครงการลดก๊าซเรือนกระจกภาคสมัครใจตามมาตรฐานของประเทศไทย (Thailand Voluntary Emission Reduction Program: T-VER)

Green House Gas Emission Reduction to generate a total country's reduction in GHG

Can sell the Reduction Unit or Carbon

Support local government organizations to reduce greenhouse gas emissions at the community level, leading to a low-carbon society.





Sustainable Operation

To achieve sustainable business operations and moving towards net zero greenhouse gas emissions

Renewable Energy Certificate

150

2018

2019

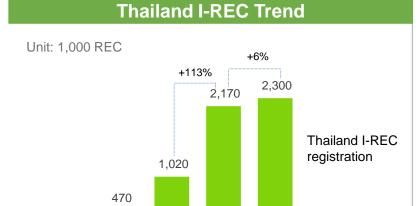
2020

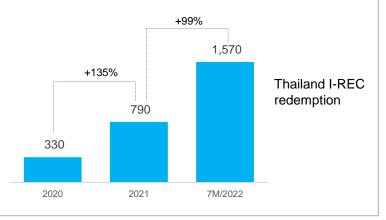


To assure that electricity is generated from renewable energy

Can sell to the users who want to claim the right to use renewable energy

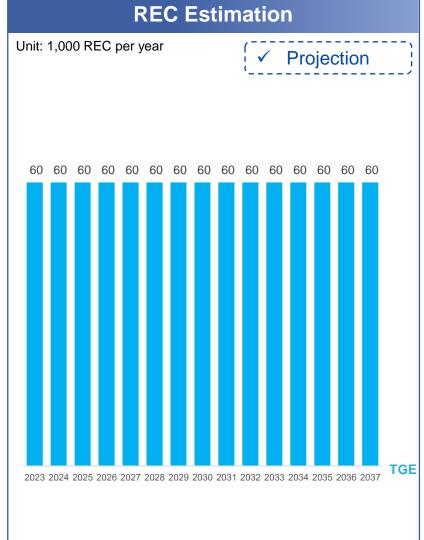
Support the government's goal to replace the fossil material with renewable energy in order to reduce the CO2 emission of energy sector





2021

7M/2022







Company Overview

Financial Performance

Industry Update

STRATEGY AND FUTURE OUTLOOK



TGE Strategic Direction

To be a leader in the environmentally and community-friendly renewable energy industry

38%



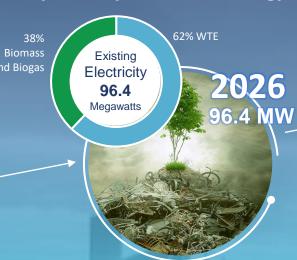
Securing New Projects

- Commence construction of 4 MSW power plants
- Won 1 additional MSW power plant and bid 1 additional MSW power plant
- Start biogas power plant management
- Collaboration with new alliances to fund the MSW power plants



Expanding Renewable Energy Opportunities

- Recognize revenue from 2 MSW power plants
- Seeking additional 2-3 potential MSW power plants



Diversified and Higher-Margin Portfolio

- Recognize revenue 3 MSW power plants
- Commence construction of additional MSW power plants



Leading Renewable Energy Player in Thailand

- Expanding investments in potential renewable power plants through bidding and M&A
- Continue to seek for additional potential projects and alliance by both bidding round and M&A

Municipal Waste Power Plant



Projects under construction					Win the	bidding
	TES-SKW	TES-CPN	TES-RBR	TES-CNT	TES-TCN	TES-UBN
Raw material			Municipal Solid	Waste - MSW		
Location	Sa Kaew	Chum Phon	Ratchaburi	Chai Nat	Tha Chin	Ubon Ratchathani
Installed capacity	8.0 MW	6.0 MW	8.0 MW	8.0 MW	9.9 MW	9.9 MW
Sales to PEA	6.0 MW	4.0 MW	6.0 MW	6.0 MW	8.0 MW	8.0 MW
Tenor	20 years	20 years	20 years	20 years	20 years	20 years
Contract types	BOOT	BOOT	воо	ВОО	воо	воо
Technology		Stoker Type Incinerator				
Waste Quantity (Ton/day)	400	250	450	400	500	500
Average revenue (M/Y)	350 - 400	200 - 250	300 - 350	300 – 350	450 - 500	400 – 450
Average NPM (%)	30-35	25 - 30	30 – 35	30 - 35	35 - 40	35 - 40
Selling price (THB/kW/hr)	5.9	5.95 (2.39 FiT Fix + 2.86 FiT Variable + 0.70 FiT Premium)				

Project in the bidding process			
	TES-PRI		
Location	Prachainburi		
Raw material	Municipal Solid Waste – MSW		
Installed capacity	9.9 MW		
Sales to PEA	8.0 MW		
Waste Quantity (Ton/day)	500		
Average revenue (M/Y)	400 – 450		
Average NPM (%)	35 - 40		

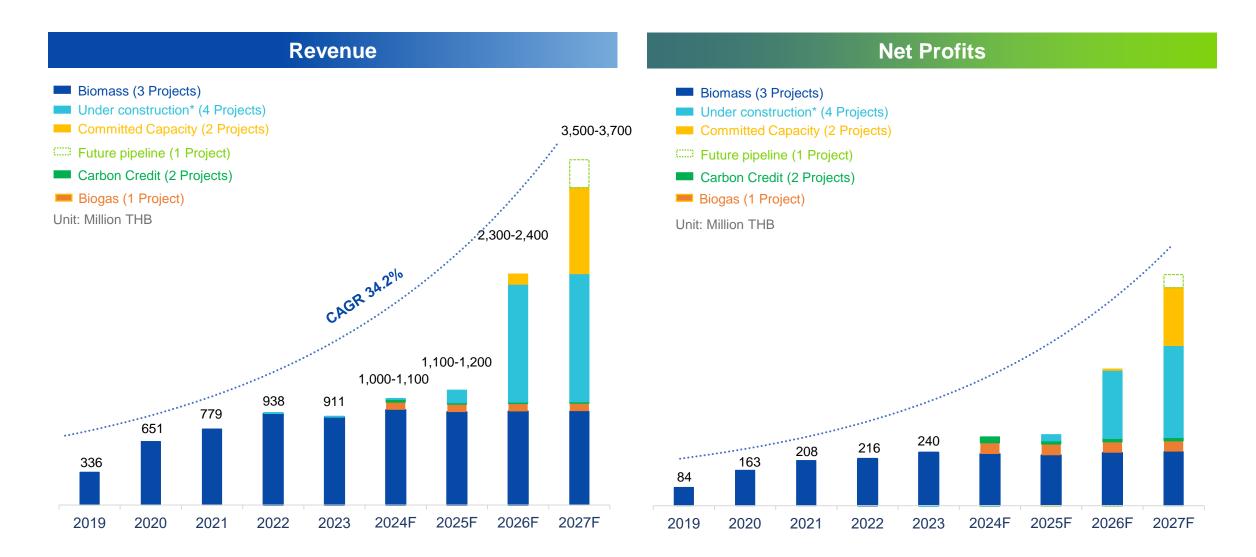
Project Timeline & Progress

	PHASE 1			
	TES SKW	TES CPN	TES RBR	TES CNT
Concession Agreement	21 August 2019	17 December 2020	8 October 2021	15 September 2023
PPA with Provincial Electricity Authority	10 May 2023	24 April 2023	10 May 2023	25 Dec 2023
SCOD required by PPA	31 December 2026	31 December 2026	6 October 2026	30 December 2026
Plan Construction commencement	Q1-2024	Q1-2024	Q1-2024	Q2-2024
Plan COD	Q4-2025	Q4-2025	Q1-2026	Q1-2026
Prospective EPC Contractor and O&M operator	Chinese EPC Contractor			

	PHASE 2		
	TES TCN	TES UBN	TES PRI
Concession Agreement	In process	In process	Expected TOR in Q3-2024
PPA with Provincial Electricity Authority	Expected Q2-2024	Expected Q3-2024	Expected Q1-2025
Plan Construction commencement	Q1-2025	Q3-2025	Q4-2025
Plan COD	Q4-2026	Q1-2027	Q2-2027



TGE Future Growth





Business Opportunity

Solar Farm in Cambodia

Location	South-East of Cambodia
PPA Capacity	20.0 MW AC
COD	2023
Remaining PPA Tenor	18 years







Business Opportunity

Wind Farm in Vietnam

Location	North-East of Ho Chi Minh City, Vietnam
PPA Capacity	28.8 MW
COD	2019
Remaining PPA Tenor	16 years







Pride Awards and Certificates

The TGE Group operates the business under the operating standards with care for friendliness to the environment and creates sustainable stability in energy, participation in strengthening communities, society, and all groups of stakeholders with international accreditation standards and various awards of achievements as follows:



Carbon Credit certified by T-VER

Carbon Credit certified by Standard T-VER for 2 biomass power plants (TBP and TPG) in the total amount of 122,545 tCO2eq.







Disclaimer

This presentation is strictly confidential and has been prepared exclusively for the information of the selected recipients. Information contained in this presentation is intended for discussion purposes only. All information contained in this presentation may not be copied, reproduced, published, distributed, transmitted or otherwise disseminated in whole or in part in any manner to any other person at any time.

This presentation has been prepared on the basis of information that is believed to be correct at the time the presentation was prepared. Thachang Green Energy (TGE), their directors, employees, and representatives makes no express or implied representation or warranty as to the accuracy or completeness of any such information.

This presentation is not a prospectus. It has been prepared to provide information on the security being offered to allow reasonable time for investors to consider such information in advance before making an investment decision. Nevertheless, the information contained in this document does not differ from the draft prospectus which had been submitted to the SEC and the SEC. The SEC is now considering our prospectus. Therefore, the information contained in this document may be subject to change until the prospectus becomes officially effective upon the approval by the SEC.

The offering of security will be conducted after the prospectus, as approved by the SEC, has been effective and distributed to the investors.